Delegations to all Cabinet Members

1. Subject to Paragraph 2 below, to take a decision on any matter which is the responsibility of Cabinet under the Council's constitution and which falls within the Cabinet Member's portfolio (see table below for details of Cabinet Members' portfolio responsibilities) and which is not delegated to an officer(s) in the Council's Scheme of Delegation to Officers.

2. This delegation does not extend to decisions of the following nature:

- Key Decisions i.e. decisions which are significant either in financial terms or in their effects on communities living or working in an area comprising two or more electoral divisions in the county area.
- Decisions affecting more than one portfolio.
- Decisions which the portfolio holder considers more appropriate for a full Cabinet Decision.
- Decisions which are outside the Council's Budget or Policy Framework (if the Cabinet Member is in any doubt as to whether a decision is outside the Council's Budget or Policy Framework they should seek the advice of the Director of Corporate Services.
- Decisions in relation to which the Cabinet Members has a Disclosable Pecuniary Interest or the taking of which by the Cabinet Member would otherwise involve a breach of the Council's Code of Conduct for Members.
- Decisions which are unlawful or would lead to the Council acting unlawfully.

3. For the avoidance of doubt this delegation replaces and supersedes any previous delegations to Cabinet Members where there is any inconsistency between the two.

	Leader of the Co	uncil
Role Purpose Prosperity, Wellbeing and Safer Communities	 To be responsible for the Council's overall vision, strategy and budget setting and monitoring. To provide clear political leadership both within and outside the County Council to help advance all of the County Council's key outcomes. To create effective internal and external relationships with key organisations both within Staffordshire, nationally and internationally. To win new resources for Staffordshire to deliver the vision of a connected Staffordshire, where everyone has the opportunity to prosper, be healthy and happy To be accountable for the development and delivery of the council strategies and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To appoint and hold Cabinet colleagues to account as they ensure accountability within their commissioning/service areas including that financial and operational performance in those areas meets the requirements of the Council's Strategic Plan, Business Plan and the Medium Term Financial Strategy (MTFS). To hold Cabinet colleagues accountable for the delivery of the appropriate key projects/programmes including the delivery on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To Chair meetings of the Cabinet To represent, or appoint a representative of, the County Council on a range of outside bodies both within and outside of Staffordshire. To be the County Council's representative on the Local Enterprise Partnership (LEP) In consultation with the Chief Executive, to appoint (and/or remove) officers and members (as appropriate) to act as Directors on Boards of companies of which the County Council is a member or is to be a member. 	
Key External Relationships	 Public sector bodies locally, nationally and internationally as appropriate including the LEP, Staffordshire Strategic Partnership, County Council's Network, Midlands Engine, Midlands Connects Board, Constellation Partnership, criminal justice partners, HM Treasury and the Department for Communities & Local Government Business locally, nationally and internationally as appropriate 	
Key Internal	Cabinet	Senior Leadership Team
Relationships	Shadow Cabinet	Appropriate Scrutiny Committees
Strategic	 Development and implementation of 	Overall Property Strategy
Responsibilities	Council's Strategic Plan	 District and Town deals (strategy)
	 To lead on Public Sector reform 	Strategic HR
Operational	Comms	

Responsibilities		
Project	Overseeing all key projects through Cabinet Members	
Responsibilities		

	Deputy Leader and Cabinet Member for H	ealth, Care and Wellbeing
Role Purpose Wellbeing	 To deputise for the Leader in his absence and to assist him at other times as agreed with the Leader. To provide clear political leadership both within and outside the County Council to help advance all of the County Council's key outcomes. To assist in creating effective internal and external relationships with the organisations listed below to help advance the outcomes. To provide clear political leadership both within and outside the County Council to help advance the County Council's key outcomes. To provide clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Health & Wellbeing. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. Working with the Cabinet Support Member for Adult Safeguarding, to be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be the co-chair of the Staffordshire Health & Wellbeing Board and ensure that the views of the County Council are influential in the work of the Board. 	
Key External Relationships	 Support Member for Adult Safeguarding Department of Health NHS England 	Staffordshire Health and Wellbeing Board
	 Public Health England National Health Improvement (NHS(1)) Monitor Care Quality Commission, and Principle Social Worker 	 Members Health Commissioners & Providers across Staffordshire Care Providers District & Borough Councils in particular re: housing

	 All age Mental Health Strategy Development and implementation of all age disability strategy Long Term Care Strategy Contributing to the development of Building Resilient Families and Communities and Families First strategies in partnership with the Cabinet member for Children and Young People Adult Safeguarding Board (delegated to Cabinet support member)
Operational Responsibilities	 Delivery of Better Care Fund and integrated commissioning Health visiting (jointly with Cabinet member for Children and Young People) School nursing (jointly with Cabinet member for Children and Young People) Drugs & Alcohol services Sexual health services Health improvement services and activities Reablement and rehabilitation services Housing related support Adult social care assessment and case management (SSOTP, LD and MH) Occupational therapy Brokerage Long term care
Project Responsibilities	 Health and Care Transformation Programme Sustainable Transformation Plan

	Cabinet Support Member for Adu	ult Safeguarding
Role Purpose Wellbeing – Operational Oversight and Performance	 within and outside the County Council to help ad Staffordshire where everyone can benefit from in To create effective internal and external relations the outcome. To be accountable to the Cabinet Lead Member services listed below and to ensure that those fur outcomes required by the Council and Cabinet. To be accountable to the Cabinet Lead Member ensure that financial and operational performance Plan, Business Plan and the MTFS. To be accountable to the Cabinet Lead Member below and to ensure that these are delivered on Strategic Plan, Business Plan and the MTFS. 	ships with the organisations listed below to help advance for the development and delivery of the functions and nctions and services contribute effectively in meeting the for the commissioning/service areas listed below and to e in those areas meets the requirements of the Strategic for the delivery of the key projects/programmes listed time and budget and meet the requirements of the
Key External Relationships	 powers. Safeguarding Adults Board Healthwatch Staffordshire Care Quality Commission local leads 	 Providers of Domiciliary and Residential Care across Staffordshire Health Commissioners and Providers across Staffordshire
Key Internal Relationships	 Director of Health and Care SCC Lead for Adult Social Care and Safeguarding SCC Safeguarding Lead Adult Safeguarding Manager 	 SCC Lead for Care Commissioning SCC Quality Assurance team leader Appropriate Shadow Cabinet member(s) Appropriate Scrutiny Committees
Strategic Responsibilities	Ensuring that arrangements within Staffordshire for adult safeguarding and quality assurance of long term care providers are adequate	
Operational Responsibilities	 Governance arrangements for safeguarding adults through the Safeguarding Adults Board Operational arrangements for safeguarding adults and the associated activity and outcomes Arrangements to discharge the Council's 	 Arrangements to discharge the Council's responsibilities under the Mental Health act in respect of the function of Approved Mental Health Professionals Arrangements for quality assurance of long term

	responsibilities under the Deprivation of Liberty Safeguards	care providers, ongoing issues and how these are being resolved
Project Responsibilities	 Health and Care Transformation Programme Sustainable Transformation Plan 	

	Cabinet Member for Econor	nic Growth
Role Purpose Prosperity	 To provide clear political leadership both within a County Council's key outcome of developing a S Prosperity. To create effective internal and external relations the outcome. To be accountable for the development and delive those strategies are able to meet the outcomes r To be accountable for the commissioning/service operational performance in those areas meets the the MTFS. To be accountable for the delivery of the key propare delivered on time and budget and meet the relation of the MTFS. To be the County Council's representative on the 	and outside the County Council to help advance the taffordshire where everyone can benefit from improved ships with the organisations listed below to help advance very of the strategies listed below and to ensure that equired by the Council and Cabinet. e areas listed below and to ensure that financial and e requirements of the Strategic Plan, Business Plan and jects/programmes listed below and to ensure that these equirements of the Strategic Plan, Business Plan and
Key External Relationships	 Stoke on Trent and Staffordshire Local Enterprise Partnership and other surrounding LEPs and economic partnerships (e.g. Sector Groups, Combined Authorities etc.) Department for Business, Energy and Industrial Strategy Department for Works and Pensions Schools, colleges and universities National Careers Service HS2 Ltd 	 BT Chambers of Commerce Federation of Small Businesses Businesses across Staffordshire Stoke on Trent City Council District & Borough Councils
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Cabinet Member for Learning and Employability 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	 Development and implementation of Council's Economic Development Tourism strategy Strategic Planning Delivery of countryside review decisions 	 HS2 West Midlands Rail devolution County Farms Development and implementation of the roll out and utilisation strategies for rural broadband.
Operational Responsibilities	Economic DevelopmentInward Investment	TourismCounty Farms

	 Delivery of major infrastructure projects (SWAR) 	Cannock Chase AONB
Project Responsibilities	Economic Growth	

Cabinet Member for Commercial Matters		
Role Purpose Prosperity	 To provide clear political leadership both within and outside the County Council ensure that the County Council's commercial arrangements and relationships deliver maximum benefit to Staffordshire and its communities. To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To ensure that the Council has effective contract management arrangements in place and to oversee the performance and delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To ensure the management of the Council's property portfolio to generate the necessary capital receipts and revenue returns to support the Council's MTFS and that it contributes effectively to the delivery of the council's outcomes. 	
Key External Relationships Key Internal	 Department for Transport Highways Agency Environment Agency HS2 Ltd Network Rail Bus operating companies Train operating companies District Town & Parish Councils Providers such as Veolia, Biffa, FCC Director for Economy, Infrastructure and Skills 	 Providers such as Veolia, Biffa FCC Amey Staffordshire and Stoke on Trent Safer Roads Partnership Penda (contractual) Entrust (contractual) Veolia Joint Waste Management Board Appropriate Shadow Cabinet member/s
Relationships	Director of Finance and Resources	Appropriate scrutiny committee/s
Strategic Responsibilities	HighwaysTransportProcurement	 Nexxus Waste, sustainability (including carbon reduction) and rural strategies
Operational Responsibilities	Procurement	Delivery of Waste Management

Project	Commercialism
Responsibilities	

	Cabinet Member for Highways	and Transport
Role Purpose Prosperity	 To provide clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Prosperity 	
	 Prosperity. To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. 	
Key External Relationships	 Department for Transport Highways Agency Environment Agency Flood Alleviation Group HS2 Ltd Network Rail 	 Train operating companies District, Town & Parish Councils Amey Staffordshire and Stoke on Trent Safer Roads Partnership Bus operating companies
Key Internal Relationships	Director for Economy, Infrastructure and Skills	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	 Development and implementation of Council's Transport Strategies including working with Cabinet Member for Economic Growth on HS2 	
Operational Responsibilities	All Highways & Transport operational issues, including Infrastructure+ partnership	
Project Responsibilities	Securing & Delivering Infrastructure	Transport

	Cabinet Member for Fi	nance
Role Purpose Prosperity, Wellbeing and Safer Communities Well Run Council	 To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To assist the Leader in holding Cabinet colleagues to account as they ensure accountability within their commissioning/service areas in respect of financial performance, meeting the requirements of the Strategic Plan, Business Plan and the MTFS). To assist the Leader in holding Cabinet colleagues accountable for the delivery of the appropriate key projects/programmes including delivery on time and within budget to meet the requirements of the Strategic Plan, Business Plan and the MTFS. To assist the Leader in holding Cabinet colleagues accountable for the delivery of the appropriate key projects/programmes including delivery on time and within budget to meet the requirements of the Strategic Plan, Business Plan and the MTFS. To lead the development of the Council's approach to the Digital agenda 	
Key External Relationships	 District & Borough Councils [finance and corporate matters] HM Treasury, Department for Communities & Local Government 	 Entrust (shareholder) Penda (shareholder)
Key Internal Relationships	 Director of Corporate Services Section 151 Officer 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	 Assist with the development and implementation of the Strategic Plan 	Business Plan and MTFS
Operational Responsibilities	 Strategy, Governance and Change (other than Comms) 	 Finance and Resources (other than Procurement and HR)
Project Responsibilities	Well-Run CouncilDigital	Demand Management

	Cabinet Member for Com	munites
Role Purpose Safer Communities	 from improved Prosperity To create effective internal and external relation advance the outcome. To be accountable for the development and del those strategies are able to meet the outcomes To be accountable for the commissioning/service operational performance in those areas meets t and the MTFS. To be accountable for the delivery of the key prothese are delivered on time and budget and me Plan and the MTFS. To be the main Cabinet link between the Countable for the Safer Communities appropriate, with the Cabinet Support Member who chemical service operational performance for the safer communities appropriate. 	at through People Helping People help thereby f developing a Staffordshire where everyone can benefit aships with the organisations listed below to help ivery of the strategies listed below and to ensure that required by the Council and Cabinet. Se areas listed below and to ensure that financial and he requirements of the Strategic Plan, Business Plan ojects/programmes listed below and to ensure that et the requirements of the Strategic Plan, Business y Council and the Safer Staffordshire Board s agenda, this Cabinet Member will work, as
Key External Relationships	 Department for Environment, Food and Rural Affairs Department for Culture, Media and Sport Natural England Rural special interest groups Staffordshire and Stoke-on-Trent Archive Service Flood Alleviation Group District and Town deals (People Helping People element) 	 Stoke on Trent City Council, District & Borough Council [community and rural matters] Town & Parish Councils Community Council for Staffordshire Other voluntary sector organisations Police, Fire and Crime Commissioner (working with the Cabinet Member for Children and Young People); Staffordshire Police; Fire & Rescue Service; Probation and Courts' Service
Key Internal Relationships	 Director for Families and Communities Director for Economy, Infrastructure and Skills 	 Appropriate shadow cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	 Communities Culture and heritage including libraries Voluntary, Community and Social Enterprise 	 Sports strategy Arts and Archives Community safety (working with the Cabinet

	contract	Member for Children and Young People) Flooding
Operational Responsibilities	 Community leadership, engagement and development Community safety Culture and Heritage including Libraries, Arts and Museums Country Parks 	 Trading Standards Scientific Services Energy and Climate Change Voluntary, Community and Social Enterprise contracts
Project Responsibilities	People Helping People	

	Cabinet Member for Children and	d Young People
Role Purpose Safer Communities Prosperity	 To be the statutory Lead Member for Children and to have overall responsibility and oversight for all matters relating to Children and Young People To provide clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Safety and to support the needs of children in relation to this and the Council's other key outcomes. To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be the Council's main representative on the Local Safeguarding Children Board, to chair the Corporate Parenting Panel, to Chair of the Children's Improvement Board, to represent the needs of children is negative and to be the principal lead on discussions between the County Council and the Police & Crime Commissioner in respect of children's safety 	
Key External Relationships	 with the Cabinet Member for Learning and Employabili Department for Education OfSTED Safer Staffordshire Board 	 Child care providers Voluntary sector organisations The Education Trust Board
Key Internal Relationships	 Deputy Chief Executive and Director of Family and Communities 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	 Development and implementation of Council's Children's & Youth Strategies Education 	 Children with Learning Difficulties Children with Physical Disabilities Special Educational Needs and Disabilities [SEND]
Operational Responsibilities	 All Children's Services including Families First Safeguarding Looked After Children 	 Corporate Parenting Children's Centres Statutory duties for Early Education and

		Childcare, including sufficiency
Project Responsibilities	 Families and Children's System 	SEND Transformation

Cabinet Member for Learning and Employability		
Role Purpose	To support the Cabinet Member for Children an	
Safer Communities	 Providing clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Learning & Skills in support of the Council's key outcomes. 	
Prosperity	 Creating effective internal and external relationships with the organisations listed below to help advance the outcome. Developing and Delivering the strategies listed below and ensuring that those strategies are able to meet the outcomes required by the Council and Cabinet. Being accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. Being accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. Being the Council's main representative on the Education Trust Board. 	
	The Cabinet Member for Learning and Employability will work with the Cabinet Member for Children and Young People to effectively discharge the Safer Communities/Prosperity agenda .	
Key External Relationships	 Department for Education OfSTED National Careers Service Skills Funding Agency Education Funding Agency Department for Business Innovation and Skills 	 Local enterprise Partnership and the Staffordshire Education Trust Schools, Private & Voluntary sector education providers Entrust [attainment and improvement] Regional Schools Commissioner Further Education Colleges Universities
Key Internal Relationships	 Deputy Chief Executive & Director for Families and Communities Director for Economy, Infrastructure and Skills 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	Development and implementation of Council's Learning and Skills strategies	
Operational Responsibilities	 All Learning related functions, including LEA responsibilities Education & School Improvement SEND 	 Statutory duties for the commissioning of careers guidance for Staffordshire's young people and ensuring 16-18 year olds get a place in education and training

	Statutory duties for Adult and Community	Commissioning of Entrust.
	Learning	Human Resources
Project	Free Childcare Scheme	Work with the Cabinet Member for Children and
Responsibilities		Young People with SEND Transformation

LOCAL CHOICE FUNCTIONS WHICH ARE THE RESPONSIBILITY OF CABINET

- 1. Any function under a local Act other than a function specified elsewhere in this Appendix.
- 2. The making of arrangements in relation to appeals against the exclusion of pupils from maintained schools
- 3. The making of arrangements pursuant to Section 94(1), (1A) and (4) of the School Standards and Framework Act 1998 (admission appeals)
- 4. The making of arrangements pursuant to Section 95(2) of the 1998 Act (Children to whom Section 87 applies: appeals by governing bodies).
- 5. The making of appointments to the Joint Appointments Committee under paragraphs 2 to 4 (appointment of members by relevant Councils) of Schedule 2 (Police Authorities established under Section 3) to the Police Act 1996
- The conducting of best value reviews in accordance with the provisions of any order for the time being having effect under Section 5 (best value reviews) of the Local Government Act 1999.
- 7. Any function relating to contaminated land.
- 8. The discharge of any function relating to the control of pollution or the management of air quality.
- 9. The obtaining of information under section 330 of the Town and Country Planning Act 1990 as to interests of land.
- 10. The obtaining of particulars of persons interested in land under Section 16 of the Local Government (Miscellaneous Provisions) Act 1976.
- 11. The making of agreements for the execution of highways works.
- 12. The appointment of any individual:
 - a. to any office other than an office in which he is employed by the authority;
 - b. to any body other than
 - i. the authority
 - ii. a joint Committee of two or more authorities; or
 - c. to any Committee or Sub-Committee of such a body, and the revocation of any such appointment.
- 13. The making of agreements with other Local Authorities for the placing of staff at the disposal of those other Authorities.
- 14. Power and duties in respect of Local Development Documents which are not Development Plan Documents.